

A healthy school climate is characterized by positive relationships among students, all campus staff, and the community. School climate is a key factor in several important outcomes including student achievement, reduced violence, higher morale, and faculty trust (Hoy, Smith, & Sweetland, 2002). More specifically, research in AISD indicates that staff climate survey results are related to student (res).8(A(onsss at.e#0 rat.e#0 rof Knowleveh, )**T**J-19.52 -1.33 TD0.0001 Ta.33 TD0

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## SCHOOL CLIMATE DIMENSIONS

The first step in improving campus climate is to look at the score for each of the Climate subscales (Table 2). These scores can help in identifying areas in which staff ratings were higher or lower than the desired subscale scores.

For 2008-2009, **the highest Climate subscale for Menchaca was Behavior Management**. Examine the individual items that make up Behavior Management and identify those that are particularly positive. Make note of any item that has a score marked by an arrow that indicates it is statistically higher than scores for that item in previous years. Discuss this area of strength with staff and note the ways in which initiatives on campus have addressed these issues in particular during the current school year.

To improve campus climate, it is beneficial to focus on subscales with the lowest scores. For example, **for 2008-2009, the lowest Climate subscale for Menchaca was Collegial Leadership.** Examine the individual items contributing to Collegial Leadership in the table below. Examine these individual items and their average responses to determine possible areas for campus improvement. Often, improving climate in one dimension will have a positive effect on other dimensions.

Each of the climate items was rated on a scale from **1** (*rarely occurs*) to **4** (*very frequently occurs*). Respondents also had the option of marking *N*/*A*; these responses were not used to compute the item averages.

**Community Engagement**. This subscale was new in 2008-2009 and consisted of 7 items that described the extent to which the school is responsive to and supported by outside influences, such as parents or citizen groups. The individual item and average subscale scores for Menchaca and for all elementary schools are shown in Table 3.

Table 3. Community Engagement for Menchaca and All Elementary Campuses

Menchaca	
2008-2009	2009-20092 <mark>081.1 CIBt(9)]</mark> J

**Collegial Leadership**. Collegial Leadership involves treating teachers and staff as professional colleagues, and with openness, egalitarianism, and friendliness, but at the same time setting clear expectations and standards for performance. This subscale consisted of 7 items that addressed the degree to which the principal met the social needs of the faculty and worked toward achieving the goals of the school. The individual item and average subscale scores for Menchaca and for all elementary schools are shown in Table 4.

Collegial Leadership	Menchaca			All EL
	2006-2007	2007-2008	2008-2009	2008-2009
2. The principal explores all sides of topics	3.40	2.70â	2.87á	3.05
and admits that other opinions exist.				
10. The principal puts suggestions made	2.79	2.43â	2.34	2.81
by faculty into operation.				
11. The principal treats all faculty	3.02	2.58â	2.60	2.98
members as his or her equal.				
16. The principal lets faculty know what is	3.27	2.93â	2.91	3.30
expected of them.				
18. The principal is willing to make	3.09	2.62â	2.43â	2.99
changes.				
22. The principal maintains definite	3.35	2.83â	2.80	3.29
standards for performance.				
35. The principal is friendly and	3.49	<b>3.10</b> â	3.10	3.23
approachable.				
Collegial Leadership Subscale	3.18	2.78â	2.74	3.09

## Table 4. Collegial Leadership for Menchaca and All Elementary Campuses

*Note.* It is desirable to have a response of at least 3.0; responses of at least 3.0 are noted in bold.

**Professional Teacher Behavior.** This subscale consisted of 8 items that addressed the degree to which respondents indicated respect for colleagues' competence, commitment to students, autonomous judgment, and mutual cooperation and support among the faculty. The individual item and average subscale scores for Menchaca and for all elementary schools are shown in Table 5.

Defensional Trackers Data size	Menchaca			All EL
Professional Teacher Behavior	2006-2007	2007-2008	2008-2009	2008-2009
4. Teachers help and support each other.	3.23	<b>3.02</b> â	3.04	3.29
12. Teachers respect the professional competence of their colleagues.	3.10	2.88â	2.90	3.14
14. The interactions between faculty members are cooperative.	3.16	2.97â	2.93	3.14
17. Teachers in this school exercise professional judgment.	3.31	<b>3.15</b> â	3.03	3.26
21. Teachers "go the extra mile" with their students.	3.45	<b>3.29</b> â	3.30	3.41
23. Teachers provide strong social support for colleagues.	3.10	3.07	2.94	3.10
33. Teachers accomplish their jobs with enthusiasm.	2.96	2.85	2.79	3.05
36. Teachers show commitment to their students.	3.47	3.40	3.30	3.47
Professional Teacher Behavior subscale	3.18	3.15	2.98â	3.22

Table 5. Professional Teacher Behavior for Menchaca and All Elementary Campuses

Note. It is desirable .8 a TD1.4 319.38 2 208.5 16.41 0Hwhæṽ≸ 8≒HbÈ

**General Climate**. These items measure the extent to which all campus staff are friendly towards each other and work towards clear, common goals. The individual item and subscale averages for Menchaca and for all elementary schools are shown in Table 7.

General Climate	Menchaca			All EL
	2006-2007	2007-2008	2008-2009	2008-2009
24. Campus staff are friendly to each other.	3.37	<b>3.05</b> â	3.10	3.28
27. Campus staff exhibit pride in their affiliation with the school.	3.35	2.98â	3.10	3.17
28. Campus staff are willing to go out of their way to help.	3.23	3.16	2.99â	3.18
<b>29.</b> Campus staff accomplish their jobs with enthusiasm.	3.01	2.77â	2.85	3.05
<b>30.</b> Campus staff are committed to their jobs.	3.37	<b>3.18</b> â	3.16	3.30
37. The goals of my school are made clear.	3.36	2.97â	2.94	3.32
General Climate subscale	3.18	2.96â	3.01	3.21

Table 7. General Climate for Menchaca and All Elementary Campuses

Note. It is desirable to have a response of at least 3.0; responses of at least 3.0 are noted in bold.

## SCHOOL SAFETY, BEHAVIOR MANAGEMENT, AND POSITIVE BEHAVIOR SUPPORT

The next section of the survey addressed the safety of the school environment for students and staff, including the prevalence of undesirable student behavior on campus, staff satisfaction with how student behavior was managed on each campus, and staff familiarity with issues related to PBS.

**Undesirable Student Behaviors**. These items measured staff reports about the frequency of selected undesirable student behaviors on campus. The items were rated on a scale of 0 (*never happens*) to 4 (*happens daily*). The individual item and average subscale scores for Menchaca and for all elementary schools are shown in Table 8. Items with *high* average responses (above 2.0) should be prioritized for improvement.

To the best of your knowledge, how often do		Menchaca		All EL
the following events occur at your school?	2006-2007	2007-2008	2008-2009	2008-2009
40. Student racial tension	0.89	0.73â	0.75	.82
41. Student bullying	1.79	1.58â	1.41â	1.65
42. Widespread disorder in classrooms	0.71	0.65	0.50â	.90
43. Student acts of disrespect for Teachers	1.46	1.44	1.12â	1.54
44. Student acts of disrespect for Nonteaching	1.29	1.20	1.13	1.42
Professional or Administrative Staff				
45. Student acts of disrespect for Classified or	1.36	1.32	1.24	1.37
Support Staff				
46. Gang activities	0.19	0.15	0.10	.38

Table 8. Undesirable Student Behaviors for Menchaca and All Elementary Campuses

*Note:* It is desirable to have a response of less than 2.0; responses of 2.0 or greater are noted in **red**.

**Behavior Management**. These items measured staff satisfaction with the way that student behavior was managed on your campus. The items were rated on a scale of 1 (*very dissatisfied*) to 4 (*very satisfied*). The individual item and average subscale scores for Menchaca and all elementary schools are shown in Table 9.

How satisfied are you with the way your campus addresses:	Menchaca 2008-2009	All EL 2008-2009
47a. Student Behavior	2.91	3.13
47b. Classroom Management	3.18	3.31
47c. Common Area Management	2.96	3.35
Behavior Management subscale	3.03	3.23

Table 9. Behavior Management for Menchaca and All Elementary Campuses

*Note.* It is desirable to have a response of at least 3.0; responses of at least 3.0 are noted in bold. These items were asked for the first time in 2008-2009.

AISD Staff Climate Results Report, 2006-2007 to 2008-2009