

A healthy school climate is characterized by positive relationships among students, all campus staff, and the community. School climate is a key factor in several important outcomes including student achievement, reduced violence, higher morale, and faculty trust (Hoy, Smith, & Sweetland, 2002). More specifically, research in AISD indicates that staff climate survey results are related to student Texas Assessment of Knowledge and Skills (TAKS) performance in both math and reading (Bush-Richards, Cornetto, & Schmitt, 2008; Schmitt, 2006).

The AISD Staff Climate Survey was developed from the research-based Organizational Climate Inventory (OCI), which measures several dimensions of school climate (Hoy et al., 2002) including *Collegial Leadership*, *Professional Teacher Behavior*, and *Achievement Press*. In addition to these items from the OCI, th

SCHOOL CLIMATE DIMENSIONS

The first step in improving campus climate is to look at the score for each of the Climate subscales (Table 2). These scores can help in identifying areas in which staff ratings were higher or lower than the desired subscale scores.

For 2008-2009, the highest Climate subscale for Casey was Professional Teacher Behavior. Examine the individual items that make up Professional Teacher Behavior and identify those that are particularly positive. Make note of any item that has a score marked by an arrow that indicates it is statistically higher than scores for that item in previous years. Discuss this area of strength with staff and note the ways in which initiatives on campus have addressed these issues in particular during the current school year.

To improve campus climate, it is beneficial to focus on subscales with the lowest scores. For example, **for 2008-2009, the lowest Climate subscale for Casey was Collegial Leadership.** Examine the individual items contributing to Collegial Leadership in the table below. Examine these individual items and their average responses to determine possible areas for campus improvement. Often, improving climate in one dimension will have a positive effect on other dimensions.

Each of the climate items was rated on a scale from **1** (*rarely occurs*) to **4** (*very frequently occurs*). Respondents also had the option of marking *N*/*A*; these responses were not used to compute the item averages.

Community Engagement. This subscale was new in 2008-2009 and consisted of 7 items that described the extent to which the school is responsive to and supported by outside influences, such as parents or citizen groups. The individual item and average subscale scores for Casey and for all elementary schools are shown in Table 3.

Table 3. Community Engagement for Casey and All Elementary Campuses

55mm (m) Engagement hoolo <u>271-4-13-</u>	Casey	All EL
	2008-2009	2008-2009

5. Our school make0.09Tcgo07 Tw[5. Our schoo40.36 2yT04sec8 0 TD-0.003tfB98 7abinf 0.25(our27 0.4588.04 ref7

Collegial Leadership. Collegial Leadership involves treating teachers and staff as professional colleagues, and with openness, egalitarianism, and friendliness, but at the same time setting clear expectations and standards for performance. This subscale consisted of 7 items that addressed the degree to which the principal met the social needs of the faculty and worked toward achieving the goals of the school. The individual item and average subscale scores for Casey and for all elementary schools are shown in Table 4.

Table 4. Collegial Leadership for Casey and All Elementary Campuses

Collegiel Londowship		Casey		All EL
Collegial Leadership	2006-2007	2007-2008	2008-2009	

Achievement Press. Achievement press is marked by students who persist, strive to achieve, and are respected by each other and teachers for their academic successes. This subscale consisted of 8 items that described the extent to which Casey has set high but achievable academic standards and goals. In addition, this subscale measured the extent to which parents, teachers, and principals exert pressure for high standards and school improvement. The individual item and average subscale scores for Casey and for all elementary schools are shown in Table 6.

General Climate. These items measure the extent to which all campus staff are friendly towards each other and work towards clear, common goals. The individual item and subscale averages for Casey and for all elementary schools are shown in Table 7.

General Climate	2006-2007	Casey 2007-2008	2008-2009	All EL 2008-2009
24. Campus staff are friendly to each other.	2.93	3.14 á	3.28	3.28
27. Campus staff exhibit pride in their affiliation with the school.	2.49	2.55	3.00 á	3.17
28. Campus staff are willing to go out of their way to help.	2.66	2.91á	3.09 á	3.18
29. Campus staff accomplish their jobs with enthusiasm.	2.58	2.85á	3.00 á	3.05
30. Campus staff are committed to their jobs.	3.00	3.19 á	3.19	3.30
37. The goals of my school are made clear.	2.84	3.08 á	3.04	3.32
General Climate subscale	2.73	2.85	3.09 á	3.21

Table 7. General Climate for Casey and All Elementary Campuses

Note. It is desirable to have a response of at least 3.0; responses of at least 3.0 are noted in bold.

ALSD Staff Climate Results Report, 2006-2007 to 2008-2009

SCHOOL SAFETY, BEHAVIOR MANAGEMENT, AND POSITIVE BEHAVIOR SUPPORT

The next section of the survey addressed the safety of the school environment for students and staff, including the prevalence of undesirable student behavior on campus, staff satisfaction with how student behavior was managed on each campus, and staff familiarity with issues clated to PBS.

Undesirable Student Behaviors. These items measured staff reports about the frequency of rejected undesirable student behaviors on campus. The items were rated on a scale of 0 (*never tappens*) to 4 (*happens daily*). The individual item and average subscale scores for Casey and for the elementary schools are shown in Table 8. Items with *high* average responses (above 2.0) should be prioritized for improvement.

To the best of your knowledge, how often do	Casey			All EL
the following events occur at your school?	2006-2007	2007-2008	2008-2009	2008-2009
40. Student racial tension	0.94	1.04	0.84â	.82
417 Student bullying	2.03	2.14	1.65â	1.65
	1.32	1.00â	0.80â	.9072.03

Table 8. Undesirable Student Behaviors for Casey and All Elementary Campuses

PBS. These items were new to the survey in 2008-2009 and addressed staff knowledge and behaviors related to PBS. Response options included *yes*, *no*, *don't know*, and *N/A*. For each item, the percentage of staff who answered *yes* and *no* are provided in Table 10, along with the average percentage of *yes* and *no* responses across the 4 items.

Positive Behavior Support		Casey 2008-2009		All EL 2008-2009	
	No	Yes	No	Yes	
56. I have taught students the guidelines for success in the	2%	87%	10%	72%	
form of rules/expectations for one or more settings.					
57. I know how to refer students to campus resources such as					
IMPACT, behavior support specialists, School to Community					

Table 10. Positive Behavior Support for Casey and All Elementary Campuses