

A healthy school climate is characterized by positive relationships among students, all campus staff, and the community. School climate is a key factor in several important outcomes including student achievement, reduced violence, higher morale, and faculty trust (Hoy, Smith, & Sweetland, 2002). More specifically, research in AISD indicates that staff climate survey results are related to student Texas Assessment of Knowledge and Skills (TAKS) performance in both math and reading (Bush-Richards, Cornetto, & Schmitt, 2008; Schmitt, 2006).

The AISD Staff Climate Survey was developed from the research-based Organizational Climate Inventory (OCI), which measures several dimensions of school climate (Hoy et al., 2002) including *Collegial Leadership*, *Professional Teacher Behavior*, and *Achievement Press*. In addition to these items from the OCI, the 2008-2009 AISD Staff Climate Survey included items developed by researchers to measure *Community Engagement* (Tschannen-Moran, Parish, & DiPaola, 2006); climate items designed for relevance to all campus staff; school safety items; and items measuring the implementation of Positive Behavior Support (PBS) on campus. Related items were grouped together in *subscales*, and the average across subscale items was computed as a *subscale score*.

In Fall 2008, 4,216 elementary school staff responded to the survey, representing approximately 77% of elementary campus staff. Table 1 provides a summary of respondents from Allison by position type for the past 3 years.

	2006-2007	Allison 2007-2008	2008-2009	All EL 2008-2009
Teachers	32	34	38	2,849 (85%)
Administrators and non- teaching professional	6	2	2	378 (66%)

Table 1. Survey Respondents for Allison and All Elementary Campuses by Position Type, 2006-2007 through 2008-2009

Source: Department of Program Evaluation survey records, district Human Resources data, and Public Education Information Management System (PEIMS) records.

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Collegial Leadership. Collegial Leadership involves treating teachers and staff as professional colleagues, and with openness, egalitarianism, and friendliness, but at the same time setting clear expectations and standards for performance. This subscale consisted of 7 items that addressed the degree to which the principal met the social needs of the faculty and worked toward achieving the goals of the school. The individual item and average subscale scores for Allison and for all elementary schools are shown in Table 4.

Table 4. Collegial Leadership for Allison and All Elementary Campuses

Collegial Leadership Allison

Professional Teacher Behavior. This subscale consisted of 8 items that addressed the degree to which respondents indicated respect for colleagues' competence, commitment to students, autonomous judgment, and mutual cooperation and support among the faculty. The individual item and average subscale scores for Allison and for all elementary schools are shown in Table 5.

	Allison			All EL
Professional Teacher Behavior	2006-2007	2007-2008	2008-2009	2008-2009
4. Teachers help and support each other.	3.06	3.49 á	3.12 â	3.29
12. Teachers respect the professional competence of their colleagues.	3.04	3.29 á	2.92â	3.14
14. The interactions between faculty members are cooperative.	3.14	3.31 á	2.92â	3.14
17. Teachers in this school exercise professional judgment.	3.20	3.40 á	3.12 â	3.26
21. Teachers "go the extra mile" with their students.	3.30	3.91 á	3.46 â	3.41
23. Teachers provide strong social support for colleagues.	3.10	3.24	2.86â	3.10
33. Teachers accomplish their jobs with enthusiasm.	3.08	3.05	2.96	3.05
36. Teachers show commitment to their students.	3.55	3.74 á	3.36 â	3.47
Professional Teacher Behavior subscale	3.18	3.43 á	3.07 â	3.22

Table 5. Professional Teacher Behavior for Allison and All Elementary Campuses

Note. It is desirable to have a response of at least 3.0; responses of at least 3.0 are noted in bold.

Achievement Press. Achievement press is marked by students who persist, strive to achieve, and are respected by each other and teachers for their academic successes. This subscale consisted of 8 items that described the extent to which Allison has set high but achievable academic standards and goals. In addition, this subscale measured the extent to which parents, teachers, and principals exert pressure for high standards and school improvement. The individual item and average subscale scores for Allison and for all elementary schools are shown in Table 6.

Achievement Press	2006-2007	Allison 2007-2008	2008-2009	All EL 2008-2009
3. The school sets high standards for academic performance.	3.15	3.60 á	3.09 â	3.53
6. Teachers in this school believe that their				
students have the ability to achieve	3.20	3.38 á	3.29	3.40
academically.				
7. Parents exert pressure to maintain high	2.02	1.93	1.84	2.44
standards.	2.02	1.95	1.04	2.44
8. Academic achievement is recognized				

Table 6. Achievement Press for Allison and All Elementary Campuses

General Climate. These items measure the extent to which all campus staff are friendly towards each other and work towards clear, common goals. The individual item and subscale averages for Allison and for all elementary schools are shown in Table 7.

General Climate	Allison			All EL
	2006-2007	2007-2008	2008-2009	2008-2009
24. Campus staff are friendly to each other.	3.27	3.49 á	3.12 â	3.28
27. Campus staff exhibit pride in their affiliation with the school.	3.16	3.42 á	2.96â	3.17
28. Campus staff are willing to go out of their way to help.	3.27	3.48 á	3.10 â	3.18
29. Campus staff accomplish their jobs with enthusiasm.	3.02	3.10	3.02	3.05
30. Campus staff are committed to their jobs.	3.45	3.62 á	3.08 â	3.30
37. The goals of my school are made clear.	3.23	3.19	3.14	3.32
General Climate subscale	3.18	3.30	3.05 â	3.21

Table 7. General Climate for Allison and All Elementary Campuses

Note. It is desirable to have a response of at least 3.0; responses of at least 3.0 are noted in bold.

SCHOOL SAFETY, BEHAVIOR MANAGEMENT, AND POSITIVE BEHAVIOR SUPPORT

The next section of the survey addressed the safety of the school environment for students and staff, including the prevalence of undesirable student behavior on campus, staff satisfaction with how student behavior was managed on each campus, and staff familiarity with issues related to PBS.

Undesirable Student Behaviors. These items measured staff reports about the frequency of selected undesirable student behaviors on campus. The items were rated on a scale of 0 (*never happens*) to 4 (*happens daily*). The individual item and average subscale scores for Allison and for all elementary schools are shown in Table 8. Items with *high* average responses (above 2.0) should be prioritized for improvement.

To the best of your knowledge, how often do	Allison		All EL	
the following events occur at your school?	2006-2007	2007-2008	2008-2009	2008-2009
40. Student racial tension	1.17	1.51á	1.32â	.82
41. Student bullying	2.60	2.24â	1.92â	1.65
42. Widespread disorder in classrooms	1.72	1.29â	1.45á	.90
43. Student acts of disrespect for Teachers	2.27	1.95â	1.83	1.54
44. Student acts of disrespect for Nonteaching	2.02	1.81â	1.61â	1.42
Professional or Administrative Staff				
45. Student acts of disrespect for Classified or	2.16	1.79â	1.62â	1.37
Support Staff				
46. Gang activities	1.04	1.26á	1.19	.38

Table 8. Undesirable Student Behaviors for Allison and All Elementary Campuses

Note: It is desirable to have a response of less than 2.0; responses of 2.0 or greater are noted in **red**.

Behavior Management. These items measured staff satisfaction with the way that student behavior was managed on your campus. The items were rated on a scale of 1 (*very dissatisfied*) to 4 (*very satisfied*). The individual item and average subscale scores for Allison and all elementary schools are shown in Table 9.

Table 9. Behavior Management for Allison and All Ele	ementary	Campuses
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How satisfied are you with the way your campus addresses:	Allison	All EL
	2008-2009	2008-2009 1

PBS. These items were new to the survey in 2008-2009 and addressed staff knowledge and behaviors related to PBS. Response options included *yes*, *no*, *don't know*, and *N/A*. For each item, the percentage of staff who answered *yes* and *no* are provided in Table 10, along with the average percentage of *yes* and *no* responses across the 4 items.

Positive Behavior Support		Allison 2008-2009		EL -2009
	No	Yes	No	Yes
56. I have taught students the guidelines for success in the	17%	67%	10%	72%
form of rules/expectations for one or more settings.				
57. I know how to refer students to campus resources such as	14%	63%	8%	75%
IMPACT, behavior support specialists, School to Community				
Liaisons, etc.				
58. I feel there is consistent reinforcement of commendable	22%	53%	14%	69%
student behavior on my campus.				
59. I know how to refer students to external agencies such as	13%	62%	23%	51%
Communities in Schools, Safe Place, etc.				
Average percentage	16%	61%	14%	67%

Table 10. Positive Behavior Support for Allison and All Elementary Campuses

References

Bush-Richards, A., Cornetto, K., & Schmitt, L (2008). Summary of 2005-2006 through 2007-2008 AISD staff climate survey results (Publication 07.23). Austin, TX: Austin Independent School District Department of Program Evaluation.

Hoy, W. K., Smith, P. A., & Sweetland, S. R. (2002). The development of the organizational climate index for high schools: Its measure and relationship to faculty trust. *The High School Journal*, 86, 38-49.

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